

Thurrock - An ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future

Corporate Overview and Scrutiny Committee

The meeting will be held at **7.00 pm** on **5 October 2023**

Committee Room 2, Civic Offices, New Road, Grays, Essex, RM17 6SL.

Membership:

Councillors Martin Kerin (Chair), Jack Duffin (Vice-Chair), Alex Anderson, Valerie Morris-Cook, Georgette Polley and Lynn Worrall

Substitutes:

Councillors Paul Arnold, Aaron Green, John Kent, Sara Muldowney and James Thandi

Agenda

Open to Public and Press

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1 Apologies for Absence	
2 Minutes	5 - 12
To approve as a correct record the public minutes of the Corporate Overview and Scrutiny Committee meeting held on 11 July 2023.	
3 Items of Urgent Business	
To receive additional items that the Chair is of the opinion should be considered as a matter of urgency, in accordance with Section 100B (4) (b) of the Local Government Act 1972. To agree any relevant briefing notes submitted to the Committee.	
4 Declaration of Interests	
5 2023/24 Quarter 1 Forecast Revenue and Capital Outturn	13 - 54
6 Report of the Cabinet Member for Finance, HR and Payroll/Financial Strategy Updaten - to follow	

Queries regarding this Agenda or notification of apologies:

Please contact Jenny Shade, Senior Democratic Services Officer by sending an email to Direct.Democracy@thurrock.gov.uk

Agenda published on: **27 September 2023**

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DECLARING INTERESTS FLOWCHART – QUESTIONS TO ASK YOURSELF

Breaching those parts identified as a pecuniary interest is potentially a criminal offence

Helpful Reminders for Members

- *Is your register of interests up to date?*
- *In particular have you declared to the Monitoring Officer all disclosable pecuniary interests?*
- *Have you checked the register to ensure that they have been recorded correctly?*

When should you declare an interest *at a meeting*?

- **What matters are being discussed at the meeting?** (including Council, Cabinet, Committees, Subs, Joint Committees and Joint Subs); or
- If you are a Cabinet Member making decisions other than in Cabinet **what matter is before you for single member decision?**



Does the business to be transacted at the meeting

- relate to; or
- likely to affect

any of your registered interests and in particular any of your Disclosable Pecuniary Interests?

Disclosable Pecuniary Interests shall include your interests or those of:

- your spouse or civil partner's
- a person you are living with as husband/ wife
- a person you are living with as if you were civil partners

where you are aware that this other person has the interest.

A detailed description of a disclosable pecuniary interest is included in the Members Code of Conduct at Chapter 7 of the Constitution. **Please seek advice from the Monitoring Officer about disclosable pecuniary interests.**

What is a Non-Pecuniary interest? – this is an interest which is not pecuniary (as defined) but is nonetheless so significant that a member of the public with knowledge of the relevant facts, would reasonably regard to be so significant that it would materially impact upon your judgement of the public interest.

Pecuniary

If the interest is not already in the register you must (unless the interest has been agreed by the Monitoring Officer to be sensitive) disclose the existence and nature of the interest to the meeting

If the Interest is not entered in the register and is not the subject of a pending notification you must within 28 days notify the Monitoring Officer of the interest for inclusion in the register

Unless you have received dispensation upon previous application from the Monitoring Officer, you must:

- **Not participate or participate further in any discussion of the matter at a meeting;**
- **Not participate in any vote or further vote taken at the meeting; and**
- **leave the room while the item is being considered/voted upon**

If you are a Cabinet Member you may make arrangements for the matter to be dealt with by a third person but take no further steps

Non- pecuniary

Declare the nature and extent of your interest including enough detail to allow a member of the public to understand its nature

You may participate and vote in the usual way but you should seek advice on Predetermination and Bias from the Monitoring Officer.

Our Vision and Priorities for Thurrock

An ambitious and collaborative community which is proud of its heritage and excited by its diverse opportunities and future.

1. **People** – a borough where people of all ages are proud to work and play, live and stay
 - High quality, consistent and accessible public services which are right first time
 - Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing
 - Communities are empowered to make choices and be safer and stronger together

2. **Place** – a heritage-rich borough which is ambitious for its future
 - Roads, houses and public spaces that connect people and places
 - Clean environments that everyone has reason to take pride in
 - Fewer public buildings with better services

3. **Prosperity** – a borough which enables everyone to achieve their aspirations
 - Attractive opportunities for businesses and investors to enhance the local economy
 - Vocational and academic education, skills and job opportunities for all
 - Commercial, entrepreneurial and connected public services

PUBLIC Minutes of the Meeting of the Corporate Overview and Scrutiny Committee held on 11 July 2023 at 7.00 pm

Present: Councillors Martin Kerin (Chair), Jack Duffin (Vice-Chair), Alex Anderson, Valerie Morris-Cook, Lynn Worrall and James Thandi (Substitute) (substitute for Georgette Polley)

Apologies: Councillor Georgette Polley

In attendance: Steven Mair, Interim Chief Financial Officer
Jonathan Wilson, Interim Director Finance & S151 Officer
Jenny Shade, Senior Democratic Services Officer

Before the start of the Meeting, all present were advised that the meeting was being recorded, with the audio recording to be made available on the Council's website.

1. Minutes

The Corporate Overview and Scrutiny Committee approved the minutes of the meetings held on the 2 February 2023 and the 7 March 2023.

2. Items of Urgent Business

There were no urgent items of business.

3. Declaration of Interests

No interests were declared.

4. Terms of Reference

The Committee's terms of reference were noted.

5. Provisional 2022-23 Financial Outturn Report

The purpose of the report set out the provisional outturn position for the financial year 2022/23, prior to the formal closure of accounts. Further details of this executive summary can be found on-line

[\(Public Pack\)Item 6 - Provisional Financial Outturn 2023-23 Report Agenda Supplement for Corporate Overview and Scrutiny Committee, 11/07/2023 19:00 \(thurrock.gov.uk\)](#)

Members were asked to note that recommendation 1.4 should read "note" not endorse.

The following points were highlighted:

- In terms of investment sales, clear timeline taken to be shared with the investment panel, two stages one to be completed this Friday to assess which bids were coming forward with the second phase starting in August through to November with the aim to sell the solar investments by November.
- In terms of wider investments, all significant investments were being prioritised by size with the aim to bring in the sale of those assets inside this financial year.
- Some investments had a defined process and timescales. Advisors going out to market on other renewable assets to identify the options available. Expecting positive returns from the broader investment portfolio (excluding the three investments with specific concerns) which was still considered robust and should attract market value. Due to the sensitivity of some of these investments, updates would be provided to members.
- Members were provided with an update on PWLB debt, wherever that debt had come to maturity it was being replaced with a one-year loan. In parallel with that the treasury strategy had been reset. There was no commitment for long term PWLB debt, and it was expected to sell assets to fund that borrowing. The gap on investments would be further reduced by property sales, any positive outcomes from legal action and divestments of investments.
- Decisions would then need to be made on how to hold the remaining debt with an assessment already in progress
- Member commented that it would be helpful if excel table headers continued onto all pages.
- Members recognised the confidentiality around the outcomes of legal action being undertaken but hopefully would see some of that help the financial position given what the council had gone through.
- Noted from previous scrutiny committee report on Violence Against Women there was nearly half a million underspend and queried if this was available to be carried forward.
- Questioned what action was being taken to get government money, £0.25m was promised for the Just Stop Oil demonstrations.
- Noted the overspend in Planning due to the reduced number of applications and in the context of the cost of additional consultants to support the development management team.
- Good to see the good performance against waste disposable contracts but noted the levels of recycling were not where they should be.
- Noted the costs of the intervention and commissioner costs and how unbalanced this would look through the eyes of a resident.
- Questioned the process of department budgets and how these were monitored.
- In regard to the investment portfolio, questioned whether there was a goal expectation by the end of the financial year to which members were referred to the timescales within the report. Was very optimistic that the majority of the value in that portfolio would be resolved by the sale of the higher value priority assets.

- Member referred to the provisional outturn budget and questioned when the financial position of the last two years would be known. Further work on the financial accounting was underway with a technical expert working with auditors and the finance team to resolve the technical issues.
- Members needed a better handle on the understanding of the finances within reports.
- There was concern that due to the huge amount of work being undertaken on budgets and information within the reports that something could easily get missed.
- Member requested a “visual” report to identify what exactly was taking place to be brought to committee so that members can track what was being sold and when.
- Noted that the Grays Underpass and Stanford Le Hope interchange had been temporarily removed from the programme pending decisions.
- Member suggested for in the future, a section in reports that stated even if those two big projects were still on the programme, what position the council would be in. This could change the outlook and provide openness and transparency.
- Members requested an update on the reserves strategy to be provided to the committee.
- Question on the analysis of the risk register as no comments had been made in the report with regard to changes of such risks.
- Commented that Government needed to find a different funding approach for local councils that made more sense, as there was a need to deliver services that residents deserved.
- Member noted and raised concern on the slippage had occurred on the HRA Fire Safety project.
- Rights to Buy Receipts were discussed for properties that had already been built and occupied.
- Referred to the Government Town Funds Boards for Grays and Tilbury and were advised the projects continue with funding still available. Care was being taken so that the council would not be liable for any overspends.

ACTIONS

1. Jonathan Wilson to provide future updates on the sale of assets.
2. Officers noted that report headers should be used.
3. Jonathan Wilson to take the Violence Against Women funding point away and respond to councillors outside the meeting.
4. Jonathan Wilson to update members on the government funding for the Just Stop Oil demonstrations.
5. Jonathan Wilson would pass comments made back on planning, consultations, and waste onto colleagues.
6. Jonathan Wilson to look at change of report format for future budget reporting reports.
7. Jonathan Wilson to inform democratic services on a date to which this report can be presented.
8. A report on reserves strategy would be presented to this committee.

9. Jonathan Wilson to liaise with colleagues on Exit and Hold Costs.
10. Jonathan Wilson to report back to members on the slippage on the HRA Fire Safety project.
11. Jonathan Wilson to follow up on the right to buy receipts and the applications of this projects and the years.

RESOLVED

Approval was sought for the following in relation to the provisional 2022/23 outturn position:

1. That the Committee commented on the 2022/23 forecast funding gap of £434.595m and note this is balanced by the exceptional financial support from central government.
 2. That the Committee noted that the position continues to be subject to change particularly due to the ongoing assessment of the investment portfolio and pending completion of the audit of the financial accounts from 2020/21 onwards, therefore remains provisional.
 3. That the Committee noted that the 2023/24 budget remains under review to consider the impact of the 2022/23 outturn position and note the potential for further budget virements. This will form part of the budget monitoring in 2023/24.
 4. That the Committee noted the use of reserves as set out in Appendix 3, subject to the finalisation of the audit process relating to financial years 2020/21 and 2021/22 and note balances are subject to change.
 5. That the Committee noted the use of capital receipts in 2022/23 as set out in Table 5 to partly mitigate the request for exceptional financial support from government.
 6. This recommendation was discussed in the exempt session.
 7. That the Committee noted that further consultation with external audit will be required to finalise the technical accounting treatments relating to the investment valuations and the associated Minimum Revenue Provision transactions.
 8. That the Committee note the position set out in respect of the capital programme and the reported reprofiling as set out in section 4 of the report.
 9. That the Committee note the positions on the Dedicated Schools Grant and the Public Health Grant as set out in section 6.
6. Fees and Charges Review 2023/24

The report identified as the Council faced unprecedented financial challenges it would be reviewing and revising all of its financial plans. One element of this was income from Fees and Charges. The report presented addressed that by:

1. Designing and proposing the adoption of a new Fees and Charges policy.
2. Undertaking stage 1 of a three-part review of Fees and Charges.
3. Arising from that recommending several increases in charges/new charges, effective from 1 October, to potentially generate £114k increase in income in a full year.
4. Noting that subsequent stages will take this work further.

The following points were highlighted:

- Review car parking charges every 2/3 years, making this more efficient.
- Some residents want to pay for a car parking space but being advised by the service that consultations cannot be funded. Members were advised that where the income more than offset the cost of the survey this should be possible.
- It was agreed this should be an option for residents to decide upon to either add or remove parking permits.
- It was confirmed that it would be £15 for the 1st 2nd and 3rd parking permit pending cabinet approval.
- Revenue charged for parking permits had been made on assumptions based on the current levels of activity being maintained. Therefore no negative impact from a price increase and no further enhancements, the reality of that would be seen in six months' time and used to inform future reviews.
- Questioned whether an impact assessment had been undertaken on charges in regard to Thameside, the chair requested an urgent note be prepared with an update on the position of the theatre and what actions need to be taken to allow the theatre to operate.
- Questioned why Thameside were unable to make bookings further than three months ahead, this included the booking of the pantomime.
- Member noted the increased costs to Thameside would deprive non-profit groups and schools from being able to afford to use the Thameside.
- Raised concerns on why Thameside was locked during the day and why the list was still not working.
- It had been noted that Grangewaters had received the second highest increase this year, although not costing anything to the council. It was requested that members be more informed of what the full cost of running those services would be to residents.
- Members were referred to Appendix 1 of the report, Fees and Charges Policy, that highlighted the framework for setting the fees and charges across Thurrock and were informed that this process could take two to three years to complete.
- Discussed took place around the CPI and noted when comparisons between the actual price increases that had been put forward for each area, were as an average for each area less than the CPI except one

exception which was environment enforcement which was a specific charge for abandoned vehicles.

- It was noted that increases in enforcement would drive the right behaviour.
- Member stated this was the wrong time for service charge increases.
- Members noted there would be an impact on services and individuals but fundamentally had to make Thurrock financial sustainable to ensure those services could continue for residents in the future.

ACTIONS

1. Steven Mair to clarify with colleagues in regard to review car parking charges every 2/3 to possibly making this more cost effective.
2. Steven Mair to clarify with colleagues in regard to the funding available for car parking space consultations.
3. Steven Mair to clarify with colleagues on the Thameside concerns raised above.
4. Steven Mair to provide a note to members on the current position of Thameside.

RESOLVED

1. **That Corporate Overview and Scrutiny Committee, noted for Cabinet, the proposed Fees and Charges policy, Appendix 1, in particular agreeing the commitment to full cost recovery and annual CPI inflation increases as the default.**
2. **That Corporate Overview and Scrutiny Committee noted the proposed Fees and Charges increases for the material areas, Appendix 2.**
3. **That Corporate Overview and Scrutiny Committee noted the proposed new Charges in section 8 of this report.**
4. **That Corporate Overview and Scrutiny Committee noted the requirement for a further detailed review & analysis of remaining Fees and Charges by Quarter 4 2023/24.**

7. Work Programme

Members noted the work programme and made the following points:

Remove the Portfolio Holder Annual Report: Central Services from the 7 December 2023 committee.

Remove the Portfolio Holder Annual Report: Culture and Communities from the 1 February 2024 committee.

To add a report on the consultation undertaken on Thameside Theatre, date to be confirmed.

To add a report on the Waterfall, date to be confirmed.

The recording of the meeting can be found from the following link:

[Corporate Overview and Scrutiny Committee - Tuesday 11 July 2023, 7:00pm - Thurrock Council committee meeting webcasts \(public-i.tv\)](#)

At 8.49pm, the meeting went into exempt session to discuss recommendation 1.6 of the Provisional Financial Outturn 2022/23 Report.

The meeting finished at 9.10 pm

Approved as a true and correct record

CHAIR

DATE

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5 October 2023	ITEM 5
Corporate Overview and Scrutiny Committee	
2023/24 Quarter 1 Forecast Revenue and Capital Outturn	
Wards and communities affected: All	Key Decision: Yes
Report of: Steven Mair, Interim Chief Finance Officer	
Accountable Assistant Director: N/A	
Accountable Director: Jonathan Wilson, Acting Director of Finance and S151	
This report is Public	

Executive Summary

This report sets out the estimated forecast revenue outturn position for 2023/24 for the General Fund, Housing Revenue Account (HRA), Dedicated Schools Grant (DSG) and Public Health Grant.

General Fund

The month 3 general fund position is a forecast underspend of £1.036m including the current assumed capitalisation directive of £180.159m as set out below:

General Fund	Current Budget £'000	Period 3 Forecast £'000	Period 3 Forecast Variance £'000
Directorate position	168,591	171,196	2,605
Intervention & Transformation	18,721	18,721	0
Central Financing	(158,768)	(158,768)	0
Treasury	154,616	150,975	(3,641)
Capitalisation Direction	(180,159)	(180,159)	0
Use of general reserves	(3,001)	(3,001)	0
Quarter 1 General Fund position	0	(1,036)	(1,036)

The directorate position is forecast to overspend by £2.605m against a revised budget of £168.591m, equivalent to 1.5%.

An estimated underspend within the Treasury management function of £3.641m reduces the overall position to £1.036m less than the assumed general fund budgeted levels.

It is noted this projected underspend would reduce the planned capitalisation direction by £1.036m.

The financial accounts of the Council remain open from 2020/21 onwards and further issues could be identified which impact on the current position.

Housing Revenue Account (HRA)

The HRA is forecast to break even for the year as set out in section 5 of the report.

Dedicated Schools Budget (DSG)

The current projected outturn for 2023/24 is a breakeven position as set out in section 6 of the report.

Public Health

The current projected outturn for 2023/24 is a breakeven position as set out in section 7 of the report.

Capital Programme

The General Fund (GF) and HRA Capital Programme positions are set out in section 8. There is forecast slippage on the GF programme of £7.46m against a budgeted programme of £75m. There is a further £119m of GF projects that are currently on hold. The HRA capital programme remains on track for delivery.

1. Recommendation(s)

- 1.1. That Committee note the overall forecast general fund outturn position for period 3 is an underspend of £1.036m.**
- 1.2. That Committee note that directors with significant adverse variances will continue to review directorate budgets and identify mitigating actions to resolve the forecast pressure against the 2023/24 budget.**
- 1.3. That Committee note the potential risks to the position listed noted in section 4 and the following specific risks noted within the report:**
 - a) There are an ongoing assessment of the investment portfolio values which will need to be reflected on an ongoing basis with the next update scheduled for Quarter 2.**

- b) **The requirement to change the accounting for cloud-based IT costs continues to be assessed in both the current and prior years and is likely to have a material short-term impact.**
 - c) **There are ongoing wider financial accounting assessments related to prior periods which may also need to be considered.**
- 1.4. **That Committee note the HRA, DSG and Public Health project to deliver the budget within the existing funding envelopes.**
- 1.5. **That Committee note and comment on the capital programme, the current projected slippage of £7.46m and the impact on MRP.**
- 1.6. **That Committee note that the position will remain provisional as further substantive work is undertaken, notably in preparation of historic accounts, which could have an impact on current or future years.**

2. Introduction and Background

- 2.1 On 1 March 2023, Full Council agreed the 2023/24 budget proposals which enabled a balanced budget to be set based on the following key assumptions:
- 9.99% council tax increase, including a hardship fund of £0.616m,
 - £8.146m of service savings, including £2m vacancy factor,
 - 4% staff pay award for 2023/24 and budget adjustment to reflect the change to the 22/23 pay policy,
 - Exceptional Financial Support from Central Government in the form of a capitalisation direction of £180m.
- 2.2 The budget was set in the context of the scale of the financial risk faced by the Council which had been provisionally quantified as part of the 2022/23 Quarter 2 financial report presented to Cabinet on 14 December 2022. This confirmed the need for exceptional financial support from government. This is because the actions the Council can take to mitigate the scale of financial losses reflected will not be sufficient to address these losses. Consequently, there was, and remains, no clear path to financial sustainability without exceptional support from government and discussions continue with officials at DLUHC to consider this position.
- 2.3 The current economic climate provides further relevant context for this report. The Bank of England has announced interest rates will be rising to 5% and inflation is still exceeding 7%. The cost-of-living crisis is a well-publicised national issue impacting residents and businesses. The Council is not

immune to the effects of the wider economic position and accurately forecasting for income and expenditure remains difficult in these challenging times.

3. Quarter 1 General Fund Budget monitoring

Overall Position

3.1 The quarter 1 forecast outturn position for 2023/24 is set out in the below table. There is a pressure within the directorate position of £2.605m, against a revised budget of £168.591m, this is equivalent to 1.5%:

Table 1 Quarter 1 General Fund forecast outturn:

Interim Directorate Structure	Current Budget £'000	Period 3 Forecast £'000	Period 3 Forecast Variance £'000
Adult Social Care	54,771	54,099	(672)
Children's Services	44,020	45,060	1,040
Finance	6,480	6,660	102
Housing General Fund	2,208	2,267	59
HR, OD, and Transformation	8,960	10,136	1,176
Legal & Governance	3,906	3,983	77
Place	11,893	12,891	998
Public Realm	31,593	31,546	(47)
Strategy, Communication & Customer Services	2,776	2,648	(128)
Corporate Costs	1,985	1,907	0
Directorate position	168,591	171,196	2,605
Additional resource & capacity	5,889	5,889	0
Commissioner support	317	317	0
Intervention and Commissioners Process	6,206	6,206	0
Transformation Implementation (one-off)	12,515	12,515	0
Use of reserves	(3,001)	(3,001)	
Treasury	154,616	150,975	(3,641)
Central Financing	(158,320)	(158,320)	0
Housing Benefits	(448)	(448)	0
Capitalisation Directive	(180,159)	(180,159)	0
Funding	(187,312)	(190,953)	(3,641)
MONTH 3 POSITION	0	(1,036)	(1,036)

Directorate Position

Key variances are set out below for each directorate:

3.2 Table 2 Adult Social Care

Service	Current Budget £'000	Quarter 1 Forecast £'000	Variance to budget £'000	% Variance to budget
Assistive Equipment & Technology	699	699	0	0%
Commissioning & Service Delivery	(1,129)	(1,123)	6	-1%
Community Development	2,175	2,133	(41)	-2%
External Placements	38,843	38,281	(562)	-1%
Fieldwork Services	5,014	5,022	8	0%
Provider Services	9,170	9,087	(83)	-1%
	54,771	54,099	(672)	-1%

3.2.1 Forecast underspend of £0.672m (1%) against a revised budget of £54.8m. The key variances are:

3.2.2 **£0.562m** forecast underspend within the provision for External Placements. This budget represents the biggest expenditure item within the ASC budget (£38.8m). This is a demand-led budget, which is held at client need level and includes care packages for residential and nursing care, domiciliary homecare and supported living. This is the current projected outturn position and includes planned expenditure for uplifts in the contract cost for working age adults, which are agreed on an individual basis.

3.2.3 Furthermore, this also takes into account assumed packages where children are transitioning into adulthood, and subsequently their care costs are transferred over to Adult Social Care throughout the year. Both will be subsumed into the outturn position once formalised and will form part of the core budget.

3.2.4 **£0.083m** forecast underspend within internal Provider Services. This is a demand-led service and includes Collins House Residential Home and the Caring For Thurrock team. At present, this has a significantly reduced spend on overtime, additional bank usage and agency staff. There is also an element of one-off income that improves the forecast outturn.

3.2.5 **£0.41m** underspend within Community Development. An operational underspend due to current vacancies, all savings within community development are on target to be achieved. This service area includes the provision of libraries and community hubs.

3.3 Table 3 Children's Services

Service	Current Budget £'000	Quarter 1 Forecast £'000	Variance to budget £'000	% Variance to budget
Children and Family Services	34,851	35,891	1,040	3%
Education & Skills	4,624	4,624	0	0%
School Transport	4,545	4,545	0	0%
	44,020	45,144	1,040	3%

3.3.1 Forecast overspend of £1.040m (3%) against a revised budget of £44m. The key variances are:

3.3.2 **£0.656m** (5%) overspend within Placement Support as shown in the below table:

Table 4 Placements Support

Placement Type	Current Budget £'000	Quarter 1 Forecast £'000	Variance to budget £'000
Placed with Parent / Adoption	0	0	0
Supported Accommodation	1,000	1,288	288
External Fostering	5,054	4,045	(1,009)
External Residential	7,960	6,166	(1,794)
Secure Placement	0	193	193
Unregulated	0	2,993	2,993
Joint Funded Contribution	(500)	(624)	(124)
Contingency Inflation / Demand	0	109	109
Total	13,514	14,170	656

3.3.3 There are currently 10 high-cost placements with a total forecast of £5.381m. The 2022/23 outturn position was £4.690m. The Directorate, as part of placement panel meetings, has an ongoing review of all high-cost placements. Pressures are being experienced across the South-east with current pressures forecast up to the range of 12%. The directorate, with support from Finance will keep under review the sector position in what is a very volatile care system.

- 3.3.4 **£0.346m** overspend within the Brighter Futures Prevention Service – children with disabilities (CWD) short breaks. The overspend is a result of an increase in Direct payments and short break packages to support young people remaining in their home. This is essential early intervention that supports the child to remain with parents and prevent them from becoming looked after.
- 3.3.5 **£0.443m** overspend within Unaccompanied Asylum-Seeking Children (UASC). There are currently 47 UASC. The Home Office have advised that a higher rate of £143 will be paid for qualifying UASC as of the 31st of March 2023. However, at this stage detailed information on eligibility has not been received from the Home Office to allow this increase in rates to be included in the forecast.
- 3.3.6 There is currently a substantial shortfall between the funding local government receives and the actual cost of caring for UASC, as well as costs associated with providing age assessments. This is an area that the East of England Director of Children Services are to explore further to understand the issues regionally and facilitate national discussions.
- 3.3.7 **£0.324m** underspend in Children and Family Services. Included in agreed savings plans are a review of the Social Care operating model, with a full year impact of £0.311m. Delays have also been experienced in the recruitment to posts and posts being held vacant to support the delivery of the planned reduction to be implemented from September 2023.
- 3.3.8 **£0.081m** forecast underspend within Aftercare Services. This is predominantly a demand-led service and includes supporting young people to live independently. There is also an element of one-off additional grant income that improves the forecast outturn.
- 3.3.9 Home to School Transport is currently forecasting a break-even position. The MTFs 2023/24 provided £1.243m for budget realignment and inflationary pressures. In September there will be changes in routes and the number of children being transported due to new routes starting for the academic year and children leaving schools. Inflation and contingency of £0.879m is available to support this change.

3.4 Finance

Table 5 Finance

Service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget	% Variance to budget
Chief Executive's Support Services	502	524	22	4%
Contract & Procurement Management	869	839	(30)	-3%
Corporate Finance	1,719	1,745	26	1%
Insurance	828	857	29	4%
Revenues and Benefits	2,640	2,695	55	2%
	6,558	6,660	102	2%

3.4.1 Forecast overspend of £0.102m (2%) against a revised budget of £6.6m. The key variances are:

3.4.2 **£0.075m** Accounting software licenses which can no longer be capitalised were unbudgeted within the revenue account. This follows a confirmed change of approach to the accounting treatment of cloud-based software licenses. This is partly mitigated by additional income within the corporate finance team.

3.4.3 Other pressures include increased postage costs and subscriptions to professional bodies across the various teams.

3.5 Housing General Fund

Table 6 HGF

Service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget	% Variance to budget
Homelessness	986	1,045	59	6%
Private Sector Housing	1,169	1,169	0	0%
Travellers	53	53	0	0%
	2,208	2,267	59	3%

3.5.1 Forecast overspend of £0.059m (3%) against a revised budget of £2.2m. The key variances are:

- 3.5.2 **£0.059m** overspend against the homelessness budget due to the high level of demand for temporary accommodation above and beyond the utilisation of more cost-effective temporary accommodation portfolio. This is a demand led service supporting some of the most vulnerable people and the cost-of-living and high levels of inflation continues to impact the number of people requiring support.
- 3.5.3 It is likely the number of cases will continue to grow steadily throughout the year, currently there are on average 329 placements per month. Significant investment has been made into the service to find alternative accommodation solutions to bed and breakfast by offering people furnished lettings within the Council owned stock as an alternative to privately owned nightly lets. The ongoing utilisation of the council existing stock is one of the few ways in which the department can manage costs in the face of rising demand. It also offers a better solution to people that are in need of temporary accommodation.

3.6 HR, OD & Transformation

Table 7 HROD

Service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget £'000	% Variance to budget
HR; OD and Transformation	4,800	5,022	222	5%
ICT	4,160	5,113	954	23%
	8,960	10,136	1,176	13%

- 3.6.1 Forecast overspend of £1.176m (13%) against a revised budget of £8.96m. The key variances are:
- 3.6.2 **£0.954m** overspend against the ICT budget of £4.1m because of £0.550m Microsoft License costs and £0.633 pressure from unachieved capitalisation target, partly offset against (£0.200m) ICT service's mitigating actions resulting in savings on rationalisation of other contracts and further efficiencies.
- 3.6.3 This reflects the consequence of accounting for IT expenditure through revenue rather than capital. The technical accounting treatment remains under review and the associated impact on corresponding MRP is also being assessed. The service will continue to review the wider directorate position to mitigate part of this cost but acknowledge that it will be difficult to contain this additional significant cost within the 2023/24 directorate budget allocation. Work has been

instigated to review this and seek to identify mitigating options. An update will be provided at quarter 2.

- 3.6.4 There remains further risk from the assessment of prior years as part of the financial accounting work which will reconsider costs back to 2018/19. Once complete the impact will be considered.
- 3.6.5 **£0.044m** overspend Corporate Programme Team reflects unachievable capitalisation of programme staff costs linked to cloud-based projects that can no longer be capitalised. As above, finance and the service continue to review all capitalisation assumptions and will update at quarter 2 as this progresses.
- 3.6.6 **£0.178m** reflects full utilisation of the HR staffing budget to deal with increasing demands on the service, therefore impacting on the achievement of the vacancy factor target.

3.7 Legal & Governance

Table 8 Legal

Service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget £'000	% Variance to budget
Democratic Services	264	277	14	5%
Electoral Services	457	471	14	3%
Legal Services	2,281	2,356	74	3%
Members Services	904	880	(24)	-3%
	3,906	3,984	78	2%

- 3.7.1 Forecast overspend of £0.078m (2%) against a revised budget of £3.9m. The key variances are:
- 3.7.2 **£0.074m** This represents the element of the allocated vacancy factor target of £0.110m that is at risk. Staffing underspends of £0.026m have been identified but there remains a wider review of the structure for which the budgetary impact is yet to be quantified.

3.8 Place

Table 9 Place

Service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget £'000	% Variance to budget
Economic Growth & Partnerships	643	654	12	2%
Lower Thames Crossing & Transport Infrastructure Service	145	462	317	219%
Place Delivery	286	286	0	0%
Planning; Transportation and Public Protection	5,869	5,925	56	1%
Property	4,950	5,563	613	12%
	11,893	12,891	998	8%

3.8.1 Forecast overspend of £0.998m (12%) against a revised budget of £11.9m. The key variances are:

3.8.2 **£0.317m** Lower Thames Crossing is forecast to overspend. This is due to (predominantly legal) costs which cannot be funded from the National Highways PPA. These costs are estimated at £0.594m but they will be partly mitigated with the Lower Thames Crossing core budget and the dedicated reserve leaving the remaining pressure as £0.317m

3.8.3 It should be noted that without this pressure the overall Place position would be £0.681m overspent, an improvement of £0.268m on the period 2 reported position.

3.8.4 **£0.613m** forecast overspend for the Property budget:

- o **£0.236m** pressure from Asset management team costs. There has been a large turnover of staff and a heavy reliance on agency personnel. A programme of recruitment is being progressed to reduce the number of agency staff, but this is a sector that remains difficult to recruit to.
- o **£0.364m pressure** due to delays in making a decision on the use of the Thameside complex – this relates to the ongoing cost of running the building against a reduced budget. The running of the theatre is reflected within the Economic Development service and assumes a breakeven position now that approval has been given to hold the pantomime later in the year. This is always the theatre's most popular show, costs and sales will need to be monitored as the arrangements are finalised to determine any further budgetary impact.
- o **£0.203m** running costs for the Civic Offices. The offices have been subject to a business rates revaluation following completion of the CO3 building works and there has been an increase of £0.056m pa. The current forecast

includes 2 years charges, last year and current. In addition to this a tenant in CO2 (the NHS CCG) has just vacated the space they were renting and so the current projected in-year income shortfall is £75k. Use of the building is currently under review to identify opportunities for new lettings.

- o **£0.209m** underspend against the Land & Buildings budget, this includes £0.323 increased income generated through leasing commercial properties. There has been a review of existing leases and new tenants secured. This position continues to be closely monitored as the time taken to complete the legal process associated with this activity can impact the in-year position.

3.9 Public Realm

Table 10 Public Realm

Service	Current Budget £'000	Month 3 Forecast £'000	Variance to budget £'000	% Variance to budget
Counter Fraud & Enforcement	(1,197)	(1,060)	137	-11%
Emergency Planning and Resilience	479	468	(11)	-2%
Environment and Highways	1,553	1,489	(64)	-4%
Highways; Fleet and Logistics	8,196	8,397	201	2%
Street Scene and Leisure	22,562	22,253	(310)	-1%
	31,593	31,547	(46)	0%

- 3.9.1 Forecast underspend of £0.046m (0.1%) against a revised budget of £31.6m. The key variances are:
- 3.9.2 £0.137m Counter Fraud & Enforcement overspend largely due to a forecast under-recovery on Penalty Charge Notices (income). This service requires a full staffing establishment to generate income and is currently in the process of recruiting to vacancies.
- 3.9.3 £0.201m Highways, Fleet & Logistics forecast overspend primarily due to traffic management costs including pothole repairs.
- 3.9.4 £0.310m Street Scene & Leisure underspend primarily due to a positive waste disposal position and reduced staff costs in Cleaner Greener. The changes to the Waste service continue to be monitored. There remains a variable element to disposal contracts which can be impacted by volume and type of waste being disposed of. Bi-weekly collections have commenced for garden and recycling and budgetary impacts continue to be monitored to manage the budgetary impact.

3.10 Strategy, Communication & Customer Service

Table 11 Strategy

Sub-service	Current Budget £'000	Period 3 Forecast £'000	Variance to budget £'000	% Variance to budget
Social Care Performance	726	726	(1)	0%
Corporate Communications	341	336	(6)	-2%
Customer Services	1,502	1,341	(162)	-11%
Registrars	(45)	(2)	43	
Strategy Team	251	248	(3)	-1%
	2,776	2,648	(128)	-5%

3.10.1 Forecast underspend of £0.128m (5%) against a revised budget of £2.8m: The key variance is:

3.10.2 **£0.150m** Staffing underspends within Customer Services

3.10.3 **£0.017m** income shortfall for the Registrars service due to a reduction in the number of ceremonies that the service has been able to accommodate.

3.11 Other Corporate Costs

3.11.1 Forecast to contain costs within the budgeted allocation of £1.9m. This covers items such as audit fees, pension/overheads, and levies.

3.12 Savings

3.12.1 Extensive work has been undertaken by the Change Team and service areas to provide clarity on the position of the 70 savings initiatives agreed by Full Council on 1 March 2023.

3.12.2 As has been reported previously, proposed changes to the original proposals will require a formal change control process. This will include documentation to capture the justification for the change as well as a business case for the replacement saving.

3.12.3 This work is ongoing; the quarter 1 review shows 93% of the savings have either been achieved or are on track to be achieved by the end of the financial year.

3.13 Intervention & Commissioner Support

3.13.1 There is a £6.2m budget for the Resources & Capacity Plan –this covers commissioner costs, additional capacity to support the recovery plan and specialist advice regarding the investment’s portfolio. The period 3 position currently assumes this allocation will be spent in full. The plan remains under review and will be updated to respond to the demands of the business. Indicative spend is set out below:

Table 12 Indicative Intervention & Commissioner costs

Theme	Estimated cost £'000
Financial Sustainability	3,363
Place Leadership & Growth	1,102
Leadership & Culture	540
Improvement & Recovery	432
Governance & Scrutiny	350
Strategic Direction	102
Total Resource & Capacity	5,889
Commissioners & BVI	317
Total Commissioner support	317
Total Intervention & Commissioner support costs	6,206

3.13.2 There is the potential for costs associated with the legal action/administration process to be recouped but at this stage remain a cost to the council. These costs are included within the Financial Sustainability theme in the above table.

3.14 Transformation Implementation

3.14.1 There is a one-off £12m Transformation Implementation budget for 2023/24. This allocation is intended to meet the cost of implementing wider transformational change – the Change Team are in place and have commenced the programme of work and potential requirements against this budget for 2023/24 will be identified.

3.14.2 Alongside the Change Team, external resource has been procured to determine wider opportunities for transformational change and ongoing budgetary savings. Invest-to-save projects may be identified as part of this workstream.

3.14.3 The projected position is prudently forecast to spend this allocation in full whilst work continues to confirm requirements. There are current quantified commitments to the value of £1.3m in the first quarter. The budget is under review and any remaining balance will be placed into an earmarked reserve

and carried forward to 2024/25 to further support the Authority through this period of change.

3.15 Treasury

3.15.1 The in-year treasury position is shown below. It is assumed that £3.6m will be placed into the Treasury Equalisation Reserve to provide further protection from adverse pressures arising in this area:

Table 13 Treasury

	Current Budget £'000	Period 3 Forecast £'000	Variance to budget £'000
MRP on Capital Programme			
MRP - Asset Life (Supported)	1,488	2,229	741
MRP - Asset Life (Unsupported)	8,632	6,960	(1,671)
	10,120	9,189	(931)
Borrowing Costs			
Interest - PWLB - Existing		38,057	
Interest - PWLB - Refinancing	50,501	18,279	
Less HRA Recharges		(7,534)	
	50,501	48,802	(1,699)
Interest - Market Loans	1,810	1,911	101
Interest - CD Premium	950	837	(113)
	53,261	51,551	(1,710)
Total Costs	63,380	60,740	(2,641)
Investment Income	(9,114)	(13,714)	(4,600)
Other Treasury Costs			
Brokerage Fees	1,928	1,928	0
Internal Deposits	405	405	0
Premiums and Discounts	421	421	0
	2,754	2,754	0
MRP on Investments	74,976	74,976	0
MRP on CD	22,619	22,619	0
	97,595	97,595	0
Total Treasury	154,616	49,780	(7,241)
Contribution to Reserves			3,600
Treasury Outturn Forecast			(3,641)

3.15.2 Key variances have been explained below:

MRP on existing capital programme

3.15.3 A reduction in the projected capital expenditure in the previous financial year has resulted in a reduction in associated MRP charges in 2023/24.

Borrowing Costs

3.15.4 Interest expenditure costs are forecast to be £1.710m under budget during the financial year. The reasons for this variance are as follows:

- Deferral of the dates for which the Council expected to draw down borrowing based on an improved cash flow position.
- Management of the cash flow position ensures the most efficient use of borrowing.
- Improvement in the investment income position at the end of the previous financial year which further reduced the borrowing requirement of the Council.

Investment Income

3.15.5 An additional level of investment income of £4.6m, above the budget is predicted for 2023/24. This is largely linked to one specific investment in the renewable energy sector which has made a higher level of equity distribution than planned. This was based on improved performance of the underlying assets. The additional income is planned to be transferred to the Treasury Equalisation reserve, to provide further contingency against potential treasury pressures in future years.

Investment Valuations

3.15.6 The valuation of the investment portfolio remains under ongoing review. There are no further changes to report as part of the quarter 1 reporting but there will be further updates in quarter 2. There remains potential for both upside and downside risk from the position reported as part of the provisional outturn for 2022/23. These will ultimately impact on the final balance of the capitalisation direction sought from government.

3.16 Central Financing

3.16.1 There are currently no significant variances identified within the central financing allocation which covers council tax, NNDR and government grants. The collection fund will continue to be monitored throughout the year.

3.17 Capitalisation Direction

3.17.1 The current budget assumes £180.159m of further exceptional support in 2023/24 and this position continues to be monitored alongside wider reviews of the financial position. It is noted the projected underspend would reduce the planned capitalisation direction for 2023/24 by £1.036m.

3.18 Use of General Reserves

3.18.1 The 2023-24 budget assumes that £3m of reserves would be used to support the delivery of the general fund base budget. The funding is available and the current assessment of the planned use of earmarked reserves will be presented as part of the quarter 1 position to cabinet.

4. Risk

4.1 The period 3 forecast outturn position is based on several assumptions, and it is noted there are several risks which could affect the position as the year progresses and these are set out below:

Table 14 Key risks

Risk Area	Concern
Inflation	<ul style="list-style-type: none"> Inflation remains high (over 7%) and continues to impact supply chain costs across many services. Whilst there is some evidence that this has tailed off recently, it remains an area of focus for the authority Energy costs continue to fluctuate impacting Corporate Landlord services
Provider Failure	<ul style="list-style-type: none"> There are significant additional financial pressures on external providers to deliver core services commissioned by the Council, around energy costs, inflation, and wage pressures. Fee uplifts required to maintain care packages for vulnerable people could exceed budgeted levels
Ongoing Demand Volatility	<ul style="list-style-type: none"> Following the pandemic the level of demand for key services within the system and particularly within the Social Care services has risen. Increases in the level of need for people being discharge from hospital requiring continuing social care support to live independently outside of residential care Increased complexity and the associated requirement for additional care support for Looked After Children Demand of people facing potential homelessness including mental health issues, substance abuse, domestic violence, as well as people experiencing financial hardship in the current economic climate
Delivery Risk	<ul style="list-style-type: none"> Savings which were applied to the 2023/24 budget allocation need to be achieved and further savings identified, effective monitoring through the DRA process needs to remain in place and mitigating action taken where non-delivery of savings is identified

Interest rates	<ul style="list-style-type: none"> • Changes to the Bank of England interest rate may further impact the cost of borrowing
Waste Collection	<ul style="list-style-type: none"> • There have been several changes to the waste collection service and the wider strategy is under review which could impact staff requirements and disposal costs
School Transport	<ul style="list-style-type: none"> • New academic year changes to routes, contracts, numbers, and inflation uplift, based on September RPI. Funds available to support but a risk until pupil movement and value of contracts is known.

5. Housing Revenue Account

5.1 The summary position of the Housing Revenue Account is shown in the Table below, there is a breakeven position forecast for the year:

Table 15 HRA

Service	Current Budget	Period 3 Forecast	Variance to Budget	Comments
	£'000	£'000	£'000	
Housing Development	288	288	0	Development Team projects funded by available reserves and TRL Ltd (through SLAs).
Financing and Recharges	26,469	25,965	(504)	Cost of borrowing, Central Charges and Revenue Contribution to Capital
Rent and Income	(54,955)	(54,955)	0	Forecast on-line currently. Impact of rent loss on Voids and RTB sales factored into the position
Repairs and Maintenance	13,207	13,410	203	Forecast a small overspend on void repairs. No further significant additional demands at present
Operational Activities	14,991	15,142	151	Position includes a (£0.547m) vacancy factor applied to budget, funded through the savings on staff turn-over
Additional Revenue Contribution to Capital		150	150	Any revenue surplus could be used as a contribution to Capital to reduce the prudential borrowing requirement
Grand Total	(0)	0	0	

6. Dedicated schools Budget

6.1 The current projected outturn for 2023/24 is a breakeven position as shown below:

Table 16 DSG

DSG 2023/24	Funding Settlement	Academy Recoupment	Funding Block Transfer	Final DSG	Projected Outturn	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Schools	156,834	(150,641)	(742)	5,450	5,174	(276)
Central Services	1,632	0	0	1,632	1,581	(51)
High Needs	36,714	(6,985)	742	30,471	30,826	355
Early Years	13,679	0	0	13,679	13,650	(28)
Total	208,858	(157,626)	0	51,232	51,232	(0)

6.2 At this stage pupil movement, within the schools and high needs block, for the new academic year is not fully known. This will be included in the information to be reported in September and allow a more accurate picture of the projected outturn to be known. It is expected that this can be contained within the funding available.

6.3 Grays Convent High School is reporting a breakeven position.

7. Public Health Grant

7.1 The Public Health Grant was increased by £0.384m in 2023/24, to give an overall allocation of £12.295m for the main grant. This is supplemented by the planned use of reserves as set out below.

7.2 The increase in funding has been allocated to meet the costs of rising contractual arrangements for the provision of services relating to staffing and treatment contracts, and in the main, has been passported directly to primary care providers to ensure continuity in our services for residents.

7.3 There is active discussion underway to identify any savings though the assessment of contracts that are due to be re-commissioned at the end of the financial year. Contracts are progressing through the tender and approval processes.

Public Health Reserves

7.4 In the current year, it is planned to fully use the health inequalities and the specific grant funding reserve.

Table 17 Public Health Reserves

Reserve	Opening Reserve 2023/24
Public Health Grant	(684)
Health inequalities funding	(350)
Specific Grant Funding	(226)
Total	(1,260)

8. Capital Programme

8.1 Capital schemes and resources are identified in two specific categories:

- Mainstream schemes – capital expenditure funded through prudential (unsupported) borrowing, from capital receipts, from the capital contribution from revenue budget or from earmarked capital reserves; and
- Specific schemes – capital expenditure funded through external funding sources, for example, government grants and Section 106 monies which are ring fenced for specific projects.

General Fund Schemes

8.2 The current position for the General Fund schemes 2023/24 is summarised in the below table:

Table 18 Capital Programme – Projected Outturn as at Quarter 1

Summary of the 2023/24 General Fund Capital Programme - by Directorate	Latest Agreed Budget	Projected Outturn	Projected Outturn Variance
Expenditure:	£'000	£'000	£'000
Adults; Housing and Health	1,438	1,427	(11)
Children's Services	14,025	14,006	(19)
HR; OD and Transformation	3,335	2,196	(1,139)
Place	44,960	39,430	(5,530)
Public Realm	11,179	10,428	(751)
Strategy; Engagement & Growth	139	129	(10)
Total Expenditure	75,076	67,616	(7,460)
Resources:			
Prudential Borrowing	(32,826)	(29,228)	3,598
Capital Receipts	(18)	0	18
Government Grants	(35,716)	(33,558)	2,158
Other Grants	(4,648)	(4,354)	294
Developer Contributions (S 106)	(1,868)	(476)	1,392
Total Resources	(75,076)	(67,616)	7,460
Forecast Deficit/(Surplus) in Resources	0	0	0

8.3 The table above also shows a projected outturn at the end of the financial year of £67.616m, which is £7.460m less than the latest agreed budget of £75.076m for the year.

8.4 The in-year underspend is principally due to slippage on current schemes (£6.7m). Consequently, the funding remains allocated to specific current schemes and will be re-profiled into subsequent years. The impact of the reprofiling will be an ongoing exposure to inflationary pressures on costs and hence capital budgets. This continues to be assessed on a project-by-project basis.

Table 19 stage

Project Stage	Slippage Amount £'000	Reason
Projects on hold	2,100	Projects on hold pending a Council wide review on viability to proceed.
Early Design Stages	1,600	Projects at an early stage of design/feasibility where decisions to proceed will be taken later in the financial year for implementation at a future date.

Projects Commenced	3,000	Projects include works on the highways network and IT infrastructure which are expected to complete in the next financial year.
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8.5 Following the quarter 1 review, projects that have either completed under budget or are no longer proceeding (£0.770m) will have their associated budgets removed from the programme.

Slippage on Capital Programme

8.6 The slippage on the capital programme schemes over £1m is shown in the table below. A full schedule is shown in appendix 4 and the most significant projects are set out below:

Table 20 Slippage

Description	Carry Forward
	£'000
A126 Improvements	1,713
Purfleet Land Assembly Development Agreement (R0501)	1,500
B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E0915)	1,138

8.7 A126 Improvements – Several quick win improvements are due to be delivered in this financial year. The more complex improvements are being scheduled for future years.

8.8 Further land acquisitions for the Purfleet project are currently on hold with any new purchases unlikely to happen in this financial year.

8.9 Feasibility and design works are being undertaken on the B186 West Thurrock Way project during 2023/24, with the expected works to be undertaken during 2024/25.

8.10 The financial impact resulting in the delay of the projects will be assessed and included within the 2024/25 programme. This will range across the schemes and will be subject to further viability assessment.

8.11 A schedule of General Fund projects is included in Appendices 1 and 3.

8.12 Several capital schemes are expected to complete construction in future years with expenditure totalling £53.196m. Budgets for these schemes have already been profiled accordingly.

8.13 Major projects are reported within the current annual budget envelopes as

part of this report. The wider detailed updates on project progress will be shared with Cabinet by the lead officers as soon as practicable.

Projects on Hold

- 8.14 As part of a high-level review of capital activities, several projects have been put 'on hold' meaning that the budgets and financing for these have been temporarily removed from the programme pending a decision on whether they can be reinstated. This will be continued, in conjunction with a review of the remaining programme, in greater detail throughout the year as part of the wider review of the Council's finances and impact of proposed government support. A revised position will be reported to Members as early as is practical in the new financial year. It is noted that should projects be reinstated to the programme there will need to be further consideration of the impact on prudential borrowing and, where this relates to a general fund project, the associated interest, and Minimum Revenue Provision charges to revenue.

Table 21 Projects currently on hold

Summary of the 2023/24 Projects on Hold - by Directorate	Budget on Hold
Expenditure:	£'000
Adults; Housing and Health	9,661
Chief Executive's Office	7,000
HR; OD and Transformation	3,208
Place	45,922
Public Realm	53,248
Total Expenditure on Hold	119,039
Resources:	
Prudential Borrowing	(62,958)
Capital Receipts	(4,528)
Government Grants	(46,500)
Other Grants	(5,053)
Total Resources on Hold	(119,039)

- 8.15 A full schedule of projects on hold is shown in appendix 2

Housing Revenue Account Capital Schemes

- 8.16 The out-turn position for Housing Revenue Account schemes for 2023/24 is summarised below.

Table 22 HRA schemes

Summary of the 2023/24 HRA Capital Programme	Latest Agreed Budget	Projected Outturn	Outturn Variance
Expenditure:	£'000	£'000	£'000
Housing Development	1,782	1,782	0
Transforming Homes	43,271	43,271	0
Total Expenditure	45,053	45,053	0
Resources:			
Prudential Borrowing	(31,417)	(31,417)	0
Reserves	(230)	(230)	0
Government and Other Grants	(2,237)	(2,237)	0
Major Repairs Reserve	(11,169)	(11,169)	0
Total Resources	(45,053)	(45,053)	0
Forecast under/overspend in Resources	0	0	0

HRA Capital Programme

Transforming Homes

- 8.17 The budget for Transforming Homes in 2023/24 is £43.271m and the out-turn spend is £43.271m.
- 8.18 The Capital programme is being updated as part of the 2023/24 budget review process and will be reported in due course. Consideration will be given to the financial impacts of future slippage on a project-by-project basis.

HRA New Build Schemes

- 8.19 The outturn position for 2023/24 for HRA New Build Schemes are set out in Appendix 2 and primarily covers Loewen Road and feasibility and design works for Teviot Avenue. Projects will utilise receipts held under Right to Buy sharing agreement between the Council and the DLUHC and are forecast to be delivered with the current timeframes and budgets allocations.

Impact on MRP for General Fund scheme slippage and projects removed from the programme.

9. Reasons for Recommendation

- 9.1 The Council has a statutory requirement to set and deliver a balanced budget annually and this can include the use of reserves.

9.2 This report sets out the budget pressures in 2022/23 and notes that exceptional financial support is required to deliver a breakeven position.

10. Consultation (including Overview and Scrutiny, if applicable)

10.1 This report is based on consultation with the services, Senior Leadership Team and Commissioners (Essex County Council).

11. Impact on corporate policies, priorities, performance and community impact

11.1 The budget gap identified in the report requires ongoing engagement with the Department for Levelling-up Housing and Communities (DLUHC) regarding exceptional financial support. The outcome of this engagement in terms of conditions applied to the support may require further savings within budgets to be made, potentially impacting on the ability to deliver services to the current levels.

12. Implications

12.1 Financial

Implications verified by: **Jo Freeman**
Finance Manager

The financial implications are set out in the body of the report.

12.2 Legal

Implications verified by: **Mark Bowen**
Interim Project Lead - Legal

There are no specific legal implications set out in the report. There are statutory requirements of the Council's Section 151 Officer in relation to setting a balanced budget. Under section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. The Council is facing a challenging situation in relation to its budgetary position.

All information regarding Community Equality Impact Assessments can be found here: <https://intranet.thurrock.gov.uk/services/diversity-and-equality/ceia/>

12.3 Diversity and Equality

Implications verified by: **Natalie Smith**
Strategic Lead: Community Development and Equalities

The Equality Act 2010 places a public duty on authorities to consider the impact of proposals on people with protected characteristics so that positive or negative impacts can be understood and enhanced or mitigated as appropriate. Services will be required to consider the impact on any proposals to reduce service levels through a community equality impact assessment which should seek to involve those directly affected

12.4 **Other implications** (where significant) – i.e. Staff, Health Inequalities, Sustainability, Crime and Disorder, or Impact on Looked After Children

None

13. **Background papers used in preparing the report** (including their location on the Council's website or identification whether any are exempt or protected by copyright):

There are various working papers retained within the finance and service sections.

14. **Appendices to the report**

Appendix 1 – Capital Programme – General Fund – Projected

Outturn Appendix 2 – Capital Programme – HRA – Projected

Outturn

Appendix 3 – Capital Programme – General Fund – Projected Outturn (Portfolio Analysis)

Appendix 4 – General Fund Capital Project Slippage

Appendix 5 – General Fund Projects on Hold

Report Author:

Jonathan Wilson

Acting Director of Finance & S151 Officer

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Appendix 1

Summary of the 2023/24 General Fund Capital Programme by Directorate	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Childrens Service						
<i>Beynon Primary - Expansion (B0750)</i>	267	267	0	0	0	0
<i>Capital Maintenance Schemes (to be identified) (B0997)</i>	110	110	0	0	0	0
<i>Emergency Health and Safety Works (B0719)</i>	22	22	0	0	0	0
<i>Priority Suitability and Condition Programme (B0661)</i>	58	58	0	0	0	0
<i>SEN Capital (B0800)</i>	4,267	4,267	0	3,266	0	0
<i>Secondary and Primary Schemes (to be Identified) (B0998)</i>	4,452	4,452	0	7,000	0	0
<i>St Cleres Expansion (B0744)</i>	99	99	0	0	0	0
<i>Temporary Classrooms (B0725)</i>	884	884	0	0	0	0
<i>Universal infant free school meals (B0738)</i>	222	222	0	0	0	0
<i>Grays Convent High School - Additional Classroom</i>	32	32	0	0	0	0
<i>Headstart Housing</i>	18	0	18	0	0	0
<i>Thames Park Secondary School</i>	37	37	0	0	0	0
<i>Abbotts Hall Improvements</i>	425	425	0	0	0	0
<i>Oaktree Centre Feasibility Study and Surveys</i>	39	39	0	0	0	0
<i>Family Hubs</i>	93	93	0	53	0	0
<i>Tilbury Pioneer</i>	3,000	3,000	0	0	0	0
Total Childrens Service	14,025	14,006	18	10,319	0	0
Adults; Housing and Health						
<i>Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)</i>	28	28	0	0	0	0
<i>Aveley Community Hub (R0740)</i>	130	130	0	0	0	0
<i>Community Hubs (T3100)</i>	11	0	11	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	9	9	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	49	49	0	0	0	0
<i>Travellers Site Refurbishment Works</i>	6	6	0	0	0	0
<i>Blackshots Regeneration Study</i>	1	1	0	0	0	0
<i>Well Homes Offers (G0600)</i>	111	111	0	0	0	0
<i>Disabled Facility Grant (G0604)</i>	1,094	1,094	0	500	0	0
Total Adults; Housing and Health	1,438	1,427	11	500	0	0
Public Realm						

Bridge Repair and Strengthening (E2828)	2	0	2	0	0	0
Environmental Enhancements at Play Sites (N0277)	110	110	0	100	0	0
Footway Maintenance (E2876)	199	199	0	0	0	0
Grays Riverside Park - Replace Splash Pool & Water Features	35	5	30	30	0	0
Leisure Centre Works (L0410)	1,072	1,072	0	0	0	0
Other Infrastructure (Drainage) (E2878)	110	110	0	0	0	0
Pot Holes & Challenge Fund (E2840)	1,793	1,793	0	0	0	0
Rights of Way (E1841)	28	35	-7	0	0	0
Safety Fencing (E2831)	126	126	0	0	0	0
Street Lighting (E2877)	135	135	0	0	0	0
Structural Maintenance A Class Roads (E2826)	503	503	0	0	0	0
Structural Maintenance B and C Class Roads (E2827)	263	263	0	0	0	0
Structural Maintenance Unclassified Roads (E2874)	293	293	0	0	0	0
Thurrock Park Way Environmental Improvements (78/00601/OUT)	51	0	51	51	0	0
Traffic Signals (E2833)	92	92	0	0	0	0
Upgrades to the Drainage System; Gully Frames and Lids (E2882)	24	24	0	0	0	0
Vehicle & Plant Replacement Programme (N0256)	538	538	0	0	0	0
White Lining (E2832)	6	0	6	0	0	0
Street Lighting LED Completion	25	25	0	0	0	0
Carriageway Summer Damage Treatments	485	485	0	0	0	0
VMS Purchases and Installation	72	72	0	0	0	0
Vehicle Restraint System	65	65	0	0	0	0
Replacement of Wheeled Containers	455	455	0	471	494	0
Other Road Markings	46	52	-6	0	0	0
Traveller Injunction	46	46	0	0	0	0
Principal Bridge Inspections and Remedial Works	248	248	0	0	0	0
High Risk Concrete Lamp Column Replacement	207	207	0	0	0	0
Footway Slab Replacement Programme (2020-2025)	301	301	0	0	0	0
Flats Recycling	330	130	200	0	0	0
Deployment of overt 4G CCTV camera systems	56	0	56	0	0	0
Urgent repairs to road leading between Tilbury Port and Tilbury2	2	0	2	0	0	0
Highways Lit signage replacement programme	387	387	0	0	0	0
A1014 The Manorway - Footway Protection	265	265	0	0	0	0
Wharf Road, SLH - Drainage scheme	49	49	0	0	0	0
Food Caddies	500	500	0	0	0	0
Tree Fund	151	151	0	62	0	0
1934 Fort Road Tilbury - Bridge repairs	757	357	400	400	0	0
Junction 31 Electrical Repairs	187	187	0	170	0	0
Orchard Footbridge renewal	602	602	0	0	0	0
Grover Walk Street Lighting Refurbishment	3	0	3	0	0	0
Carriageway Concrete Slab Replacement	146	146	0	0	0	0
Public Rights of Way - FP36 SLH	59	59	0	0	0	0
Walking and Cycling	7	0	7	0	0	0

	<i>Works to Council Car Parks and Pay and Display Machines</i>	44	44	0	0	0	0
	<i>Surface Renewal Oliver Close Depot</i>	6	0	6	0	0	0
	<i>Carriageway Micro Surfacing Programme</i>	300	300	0	0	0	0
	Total Public Realm	11,178	10,428	750	1,284	494	0
Place							
	<i>A13 Widening (Works) (E2910)</i>	2,251	2,251	0	0	0	0
	<i>B186 West Thurrock Way - Road Capacity and Efficiency</i>	1,192	54	1,138	1,138	0	0
	<i>East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)</i>	92	92	0	0	0	0
	<i>Grays South and Rail Station Regeneration (R0670)</i>	358	358	0	0	0	0
	<i>Implementation of Corporate Property Database (T0702)</i>	27	27	0	0	0	0
	<i>Improvement works between Thurrock Park Way and Manor Road</i>	287	0	287	287	0	0
	<i>Improvements to Village Halls (D0010)</i>	183	183	0	0	0	0
	<i>Improvements to the Manorway Interchange (E0911)</i>	65	0	65	65	0	0
	<i>Kerb It - Highways (E1870)</i>	208	208	0	0	0	0
	<i>Mayflower Road parking management and capacity improvements</i>	421	421	0	0	0	0
	<i>PRS - Borough wide Disabled Bays (E1843-T3429)</i>	18	18	0	0	0	0
	<i>PTI - Local Bus Infrastructure (E1838)</i>	51	51	0	0	0	0
	<i>Pupil Referral Unit Relocation (D0020)</i>	300	300	0	0	0	0
	<i>Purfleet Centre Fees Budget (R0500)</i>	317	317	0	300	0	0
	<i>Purfleet Land Assembly Development Agreement (R0501)</i>	1,680	180	1,500	1,500	0	0
	<i>Purfleet SELEP Land Acquisition (R0502)</i>	119	19	100	100	0	0
	<i>Purfleet Thurrock School Contribution (R0503)</i>	21	21	0	0	0	0
	<i>RSF - Node 4 - North Stifford Int (E1830-T3031)</i>	259	259	0	0	0	0
	<i>Replacement of Bus Passenger Shelters (E1839)</i>	447	447	0	0	0	0
	<i>South Road / Stifford Road Junction Improvements (E0908)</i>	190	0	190	190	0	0
	<i>Stanford Le Hope Interchange (E2920)</i>	10,867	10,867	0	5,000	0	0
	<i>Unallocated Budget Traffic Management (E9999-T7001)</i>	48	48	0	0	0	0
	<i>CON - Aveley Village Freight Management</i>	187	0	187	0	0	0
	<i>PRS - Ad-Hoc Parking Requests</i>	13	13	0	0	0	0
	<i>TFM - Road Safety Audits - Scheme Development</i>	10	10	0	0	0	0
	<i>TFM - Ad-Hoc Minor Works</i>	35	35	0	0	0	0
	<i>Corporate Landlord Compliance</i>	1,928	1,928	0	0	0	0
	<i>Investment Portfolio Compliance</i>	1,136	1,136	0	0	0	0
	<i>New River Development</i>	84	0	84	0	0	0
	<i>Investment Portfolio Spend to Save</i>	1,233	1,233	0	0	0	0
	<i>Corporate Landlord Spend to Save</i>	1,586	1,586	0	0	0	0
	<i>A1013 School Access Improvements (Treetops)</i>	1,763	1,763	0	0	0	0
	<i>Emergency Active Travel Plan</i>	174	178	-4	0	0	0
	<i>PRS - EV Charging Upgrade and Expansion</i>	318	318	0	0	0	0
	<i>CON - Fort Road Bus Lane</i>	50	0	50	50	0	0
	<i>Traffic Management Salary Capitalisation</i>	147	147	0	0	0	0

Tilbury Towns Fund - Accelerated Funding	89	89	0	0	0	0
Grays Towns Fund - Accelerated Funding	19	19	0	0	0	0
N13 Cycle Route	272	272	0	0	0	0
A126 Improvements	2,213	500	1,713	1,713	0	0
Trading Standards Facility at London Gateway (DPW)	4	0	4	0	0	0
SRS - East Tilbury Primary School	270	457	-187	0	0	0
AIP - Area XX - Tilbury (East of St Chads)	49	49	0	0	0	0
ATF - Corringham Road/Billet Lane	8	8	0	0	0	0
ATF - Purfleet Road	4	0	4	0	0	0
ATF - A128 Junction Signal Scheme	17	17	0	0	0	0
Property Demolitions	1	0	1	0	0	0
Grays Town Fund (General)	295	295	0	0	0	0
TTF Heart - Civic Square	4,842	4,842	0	400	400	0
TTF Heart - Youth Zone	1,651	1,651	0	2,348	751	0
TTF Heritage - Riverside	8	8	0	100	0	0
TTF Hub - Station Gateway	3,529	3,529	0	6,180	900	0
RSE - London Road West Thurrock	432	32	400	400	0	0
AIP Chadwell South and Grays Riverside areas	386	386	0	0	0	0
AIP - 3 Villages - Orsett Ward	75	75	0	0	0	0
Demolition of Buildings	15	15	0	0	0	0
Civic Offices Tenanted Areas Alterations	7	7	0	0	0	0
RSE - A13 (Five Bells to Manorway Interchange)	20	20	0	0	0	0
RSE - B186 West Thurrock Way	23	23	0	0	0	0
SRS - 20mph Speed Zones Around Schools	50	50	0	0	0	0
AIP - Area 27 - Ockendon West	100	100	0	0	0	0
AIP - Area 04 - Stanford Le Hope West	100	100	0	0	0	0
Grays TF Project 3: Grays Riverfront	680	680	0	1,729	6,141	0
Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure	496	496	0	1,920	2,904	0
Grays TF Project 5: Riverfront Activities Centre	486	486	0	1,806	2,743	0
UK Shared Prosperity Fund	54	54	0	155	0	0
Transformational Capital Funds To Support The Ongoing 3Rs Review	700	700	0	500	0	0
Total Resources and Place Delivery	44,960	39,428	5,532	25,880	13,839	0
HR; OD and Transformation						
ICT Infrastructure Refresh and Extension (T0505)	35	35	0	0	0	0
ICT Operating Software System Upgrades (T0506)	190	0	190	190	0	0
Oracle Improvement / Cloud Upgrade (T0015)	10	10	0	0	0	0
Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)	113	113	0	0	0	0
The Central Grays Civic Buildings Optimisation project (T3010)	235	235	0	0	0	0
Thurrock On-Line Phase 2 (T1001)	589	189	400	400	0	0
Transformation Programme Management Support (T3050)	21	21	0	0	0	0
Strategic Wi-Fi - non Civic Offices	47	7	40	0	0	0

<i>Agile Working</i>	22	0	22	0	0	0
<i>Customer Contact Centre</i>	126	0	126	0	0	0
<i>CO1 Infrastructure Decommissioning</i>	212	212	0	0	0	0
<i>School Transport – Synergy Project</i>	6	6	0	0	0	0
<i>Microsoft 365 Design, Build and Delivery (Phase 2)</i>	538	538	0	0	0	0
<i>Data Analytics - Phase 4</i>	301	301	0	0	0	0
<i>Robotic Process Automation</i>	348	171	177	177	0	0
<i>Oracle Cloud Recruitment (OCR)</i>	57	57	0	0	0	0
<i>4Me Service Desk Self Service Enhancement</i>	12	12	0	0	0	0
<i>Core Licencing</i>	28	28	0	0	0	0
<i>Applications Alignment to Office 2019</i>	8	8	0	0	0	0
<i>Thurrock Adult Community College Tech Refresh</i>	2	0	2	0	0	0
<i>Softphone capability</i>	30	30	0	0	0	0
<i>Teams Enabled Meeting Rooms</i>	1	0	1	0	0	0
<i>Thurrock WAN Upgrade</i>	231	48	183	0	0	0
<i>Core Website Rebuild (Drupal 7 to Drupal 9)</i>	20	20	0	0	0	0
<i>Liquidlogic Hosting</i>	154	154	0	113	0	0
Total HR; OD and Transformation	3,335	2,196	1,139	880	0	0
Strategy, Engagement and Growth						
<i>SEND Synergy Upgrade/Improvement</i>	10	0	10	0	0	0
<i>Education Health Care Plan (EHCP) Hub</i>	129	129	0	0	0	0
Total Strategy, Engagement and Growth	139	129	10	0	0	0
Total Expenditure	75,076	67,615	7,461	38,863	14,333	0

Appendix 2

Summary of the 2023/24 HRA Capital Programme by Directorate	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Housing Development						
<i>Aspriational Capital Pot - Feasibilities - Loewen Road</i>	11	11	0	0	0	0
<i>Redevelopment of Council Offices For Residential Accommodation</i>	83	83	0	0	0	0
<i>Blackshots Housing Development</i>	14	14	0	43,375	28,930	0
<i>Broxburn Drive Housing Development</i>	21	21	0	0	0	0
<i>Vigerons Way Housing Development</i>	32	32	0	0	0	0
<i>Teviot Avenue Housing Development</i>	269	269	0	11,078	7,619	0
<i>Aveley Library Housing Development</i>	93	93	0	0	0	0
<i>Loewen Road Construction</i>	1,258	1,258	0	0	0	0
Total Housing Development	1,782	1,782	0	54,453	36,548	0
Transforming Homes						
<i>Thurrock New Standard - Wates (H2000)</i>	10,088	10,088	0	11,307	0	0
<i>HRA Fire Safety Works (H2805)</i>	2,552	2,552	0	1,000	0	0
<i>Non Traditional Properties (H2815)</i>	3,843	3,843	0	0	0	0
<i>HRA Garages (H2820)</i>	917	917	0	500	0	0
<i>Sheltered Housing Improvements Works (H2825)</i>	186	186	0	0	0	0
<i>Major Adaptations (H2827)</i>	265	265	0	200	0	0
<i>Tower Block Refurbishment (H2828)</i>	17,426	17,426	0	0	0	0
<i>Heating Replacement Programme (H2832)</i>	658	658	0	600	0	0
<i>Lifts Refurbishment (H2829)</i>	288	288	0	190	0	0
<i>Door Entry Installation (H2830)</i>	761	761	0	500	0	0
<i>Water Mains (H2831)</i>	176	176	0	160	0	0
<i>Transforming Homes Programme Support (H2840)</i>	176	176	0	160	0	0
<i>Stock Condition Survey (H2851)</i>	77	77	0	0	0	0
<i>Carbon Reduction Requirements (3 blocks) (H2852)</i>	4,142	4,142	0	2,766	0	0
<i>Electrical infrastructure Testing (H2855)</i>	774	774	0	250	0	0
<i>HRA Highways and Lighting (H2856)</i>	839	839	0	300	0	0
<i>Pram Sheds Buy Backs (H2902)</i>	5	5	0	0	0	0
<i>HRA Property Purchases (H2910)</i>	3	3	0	0	0	0
<i>HRA Phi Property Purchases (H2920)</i>	95	95	0	0	0	0
Transforming Homes	43,271	43,271	0	17,933	0	0
Total Expenditure	45,053	45,053	0	72,386	36,548	0

Summary of the 2023/24 Capital Programme by Portfolio (General Fund Projects)	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Adults and Health						
<i>Thurrock Adult Community College Tech Refresh</i>	2	0	2	0	0	0
Total Adults and Health	2	0	2	0	0	0
Culture and Communities						
<i>Aveley Community Hub (R0740)</i>	130	130	0	0	0	0
<i>Community Hubs (T3100)</i>	11	0	11	0	0	0
<i>Improvements to Village Halls (D0010)</i>	183	183	0	0	0	0
<i>Leisure Centre Works (L0410)</i>	1,072	1,072	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	9	9	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	49	49	0	0	0	0
<i>Travellers Site Refurbishment Works</i>	6	6	0	0	0	0
<i>Traveller Injunction</i>	46	46	0	0	0	0
Culture and Communities	1,505	1,494	11	0	0	0
Children and Education						
<i>Beynon Primary - Expansion (B0750)</i>	267	267	0	0	0	0
<i>Capital Maintenance Schemes (to be identified) (B0997)</i>	110	110	0	0	0	0
<i>Emergency Health and Safety Works (B0719)</i>	22	22	0	0	0	0
<i>Priority Suitability and Condition Programme (B0661)</i>	58	58	0	0	0	0
<i>Pupil Referral Unit Relocation (D0020)</i>	300	300	0	0	0	0
<i>SEN Capital (B0800)</i>	4,267	4,267	0	3,266	0	0
<i>Secondary and Primary Schemes (to be Identified) (B0998)</i>	4,452	4,452	0	7,000	0	0
<i>St Cleres Expansion (B0744)</i>	99	99	0	0	0	0
<i>Temporary Classrooms (B0725)</i>	884	884	0	0	0	0
<i>Universal infant free school meals (B0738)</i>	222	222	0	0	0	0
<i>Grays Convent High School - Additional Classroom</i>	32	32	0	0	0	0
<i>SEND Synergy Upgrade/Improvement</i>	10	0	10	0	0	0
<i>Thames Park Secondary School</i>	37	37	0	0	0	0
<i>School Transport – Synergy Project</i>	6	6	0	0	0	0
<i>Abbotts Hall Improvements</i>	425	425	0	0	0	0

<i>Oaktree Centre Feasibility Study and Surveys</i>	39	39	0	0	0	0
<i>Education Health Care Plan (EHCP) Hub</i>	129	129	0	0	0	0
<i>Family Hubs</i>	93	93	0	53	0	0
<i>Tilbury Pioneer</i>	3,000	3,000	0	0	0	0
Total Children and Education	14,452	14,442	10	10,319	0	0
Central Services						
<i>ICT Infrastructure Refresh and Extension (T0505)</i>	35	35	0	0	0	0
<i>ICT Operating Software System Upgrades (T0506)</i>	190	0	190	190	0	0
<i>Implementation of Corporate Property Database (T0702)</i>	27	27	0	0	0	0
<i>Oracle Improvement / Cloud Upgrade (T0015)</i>	10	10	0	0	0	0
<i>Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)</i>	113	113	0	0	0	0
<i>The Central Grays Civic Buildings Optimisation project (T3010)</i>	235	235	0	0	0	0
<i>Thurrock On-Line Phase 2 (T1001)</i>	589	189	400	400	0	0
<i>Transformation Programme Management Support (T3050)</i>	21	21	0	0	0	0
<i>Corporate Landlord Compliance</i>	1,928	1,928	0	0	0	0
<i>Investment Portfolio Compliance</i>	1,136	1,136	0	0	0	0
<i>Strategic Wi-Fi - non Civic Offices</i>	47	7	40	0	0	0
<i>Investment Portfolio Spend to Save</i>	1,233	1,233	0	0	0	0
<i>Agile Working</i>	22	0	22	0	0	0
<i>Corporate Landlord Spend to Save</i>	1,586	1,586	0	0	0	0
<i>Customer Contact Centre</i>	126	0	126	0	0	0
<i>CO1 Infrastructure Decommissioning</i>	212	212	0	0	0	0
<i>Microsoft 365 Design, Build and Delivery (Phase 2)</i>	538	538	0	0	0	0
<i>Data Analytics - Phase 4</i>	301	301	0	0	0	0
<i>Robotic Process Automation</i>	348	171	177	177	0	0
<i>Oracle Cloud Recruitment (OCR)</i>	57	57	0	0	0	0
<i>4Me Service Desk Self Service Enhancement</i>	12	12	0	0	0	0
<i>Deployment of overt 4G CCTV camera systems</i>	56	0	56	0	0	0
<i>Core Licencing</i>	28	28	0	0	0	0
<i>Applications Alignment to Office 2019</i>	8	8	0	0	0	0
<i>Softphone capability</i>	30	30	0	0	0	0
<i>Teams Enabled Meeting Rooms</i>	1	0	1	0	0	0
<i>Thurrock WAN Upgrade</i>	231	48	183	0	0	0
<i>Property Demolitions</i>	1	0	1	0	0	0
<i>Core Website Rebuild (Drupal 7 to Drupal 9)</i>	20	20	0	0	0	0
<i>Surface Renewal Oliver Close Depot</i>	6	0	6	0	0	0
<i>Demolition of Buildings</i>	15	15	0	0	0	0
<i>Civic Offices Tenanted Areas Alterations</i>	7	7	0	0	0	0
<i>Transformational Capital Funds To Support The Ongoing 3Rs Review</i>	700	700	0	500	0	0
<i>Liquidlogic Hosting</i>	154	154	0	113	0	0

Total Central Services	10,022	8,822	1,200		1,380	0	0
Environment							
<i>Environmental Enhancements at Play Sites (N0277)</i>	110	110	0		100	0	0
<i>Grays Riverside Park - Replace Splash Pool & Water Features</i>	35	5	30		30	0	0
<i>Thurrock Park Way Environmental Improvements (78/00601/OUT)</i>	51	0	51		51	0	0
<i>Vehicle & Plant Replacement Programme (N0256)</i>	538	538	0		0	0	0
<i>Replacement of Wheeled Containers</i>	455	455	0		471	494	0
<i>Flats Recycling</i>	330	130	200		0	0	0
<i>Food Caddies</i>	500	500	0		0	0	0
<i>Tree Fund</i>	151	151	0		62	0	0
Total Environment	2,170	1,889	281		714	494	0
Growth							
<i>Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)</i>	28	28	0		0	0	0
<i>Grays South and Rail Station Regeneration (R0670)</i>	358	358	0		0	0	0
<i>Purfleet Centre Fees Budget (R0500)</i>	317	317	0		300	0	0
<i>Purfleet Land Assembly Development Agreement (R0501)</i>	1,680	180	1,500		1,500	0	0
<i>Purfleet SELEP Land Acquisition (R0502)</i>	119	19	100		100	0	0
<i>Purfleet Thurrock School Contribution (R0503)</i>	21	21	0		0	0	0
<i>New River Development</i>	84	0	84		0	0	0
<i>Tilbury Towns Fund - Accelerated Funding</i>	89	89	0		0	0	0
<i>Grays Towns Fund - Accelerated Funding</i>	19	19	0		0	0	0
<i>Grays Town Fund (General)</i>	295	295	0		0	0	0
<i>TTF Heart - Civic Square</i>	4,842	4,842	0		400	400	0
<i>TTF Heart - Youth Zone</i>	1,651	1,651	0		2,348	751	0
<i>TTF Heritage - Riverside</i>	8	8	0		100	0	0
<i>TTF Hub - Station Gateway</i>	3,529	3,529	0		6,180	900	0
<i>Grays TF Project 3: Grays Riverfront</i>	680	680	0		1,729	6,141	0
<i>Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure</i>	496	496	0		1,920	2,904	0
<i>Grays TF Project 5: Riverfront Activities Centre</i>	486	486	0		1,806	2,743	0
<i>UK Shared Prosperity Fund</i>	54	54	0		155	0	0
Total Growth	14,757	13,072	1,684		16,538	13,839	0
Housing							
<i>Headstart Housing</i>	18	0	18		0	0	0
<i>Blackshots Regeneration Study</i>	1	1	0		0	0	0

<i>Well Homes Offers (G0600)</i>	111	111	0	0	0	0
<i>Disabled Facility Grant (G0604)</i>	1,094	1,094	0	500	0	0
Total Housing	1,224	1,206	18	500	0	0
Transport and Public Safety						
<i>A13 Widening (Works) (E2910)</i>	2,251	2,251	0	0	0	0
<i>B186 West Thurrock Way - Road Capacity and Efficiency</i>	1,192	54	1,138	1,138	0	0
<i>Bridge Repair and Strengthening (E2828)</i>	2	0	2	0	0	0
<i>East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)</i>	92	92	0	0	0	0
<i>Footway Maintenance (E2876)</i>	199	199	0	0	0	0
<i>Improvement works between Thurrock Park Way and Manor Road</i>	287	0	287	287	0	0
<i>Improvements to the Manorway Interchange (E0911)</i>	65	0	65	65	0	0
<i>Kerb It - Highways (E1870)</i>	208	208	0	0	0	0
<i>Mayflower Road parking management and capacity improvements</i>	421	421	0	0	0	0
<i>Other Infrastructure (Drainage) (E2878)</i>	110	110	0	0	0	0
<i>PRS - Borough wide Disabled Bays (E1843-T3429)</i>	18	18	0	0	0	0
<i>PTI - Local Bus Infrastructure (E1838)</i>	51	51	0	0	0	0
<i>Pot Holes & Challenge Fund (E2840)</i>	1,793	1,793	0	0	0	0
<i>RSF - Node 4 - North Stifford Int (E1830-T3031)</i>	259	259	0	0	0	0
<i>Replacement of Bus Passenger Shelters (E1839)</i>	447	447	0	0	0	0
<i>Rights of Way (E1841)</i>	28	35	-7	0	0	0
<i>Safety Fencing (E2831)</i>	126	126	0	0	0	0
<i>South Road / Stifford Road Junction Improvements (E0908)</i>	190	0	190	190	0	0
<i>Stanford Le Hope Interchange (E2920)</i>	10,867	10,867	0	5,000	0	0
<i>Street Lighting (E2877)</i>	135	135	0	0	0	0
<i>Structural Maintenance A Class Roads (E2826)</i>	503	503	0	0	0	0
<i>Structural Maintenance B and C Class Roads (E2827)</i>	263	263	0	0	0	0
<i>Structural Maintenance Unclassified Roads (E2874)</i>	293	293	0	0	0	0
<i>Traffic Signals (E2833)</i>	92	92	0	0	0	0
<i>Upgrades to the Drainage System; Gully Frames and Lids (E2882)</i>	24	24	0	0	0	0
<i>White Lining (E2832)</i>	6	0	6	0	0	0
<i>Street Lighting LED Completion</i>	25	25	0	0	0	0
<i>Carriageway Summer Damage Treatments</i>	485	485	0	0	0	0
<i>VMS Purchases and Installation</i>	72	72	0	0	0	0
<i>Vehicle Restraint System</i>	65	65	0	0	0	0
<i>Other Road Markings</i>	46	52	-6	0	0	0
<i>Unallocated Budget Traffic Management (E9999-T7001)</i>	48	48	0	0	0	0
<i>CON - Aveley Village Freight Management</i>	187	0	187	0	0	0
<i>PRS - Ad-Hoc Parking Requests</i>	13	13	0	0	0	0
<i>TFM - Road Safety Audits - Scheme Development</i>	10	10	0	0	0	0
<i>TFM - Ad-Hoc Minor Works</i>	35	35	0	0	0	0
<i>Principal Bridge Inspections and Remedial Works</i>	248	248	0	0	0	0

High Risk Concrete Lamp Column Replacement	207	207	0	0	0	0
Footway Slab Replacement Programme (2020-2025)	301	301	0	0	0	0
A1013 School Access Improvements (Treetops)	1,763	1,763	0	0	0	0
Emergency Active Travel Plan	174	178	-4	0	0	0
PRS - EV Charging Upgrade and Expansion	318	318	0	0	0	0
CON - Fort Road Bus Lane	50	0	50	50	0	0
Traffic Management Salary Capitalisation	147	147	0	0	0	0
N13 Cycle Route	272	272	0	0	0	0
A126 Improvements	2,213	500	1,713	1,713	0	0
Trading Standards Facility at London Gateway (DPW)	4	0	4	0	0	0
Urgent repairs to road leading between Tilbury Port and Tilbury2	2	0	2	0	0	0
Highways Lit signage replacement programme	387	387	0	0	0	0
A1014 The Manorway - Footway Protection	265	265	0	0	0	0
Wharf Road, SLH - Drainage scheme	49	49	0	0	0	0
SRS - East Tilbury Primary School	270	457	-187	0	0	0
AIP - Area XX - Tilbury (East of St Chads)	49	49	0	0	0	0
ATF - Corringham Road/Billet Lane	8	8	0	0	0	0
ATF - Purfleet Road	4	0	4	0	0	0
ATF - A128 Junction Signal Scheme	17	17	0	0	0	0
1934 Fort Road Tilbury - Bridge repairs	757	357	400	400	0	0
Junction 31 Electrical Repairs	187	187	0	170	0	0
Orchard Footbridge renewal	602	602	0	0	0	0
Grover Walk Street Lighting Refurbishment	3	0	3	0	0	0
Carriageway Concrete Slab Replacement	146	146	0	0	0	0
Public Rights of Way - FP36 SLH	59	59	0	0	0	0
RSE - London Road West Thurrock	432	32	400	400	0	0
AIP Chadwell South and Grays Riverside areas	386	386	0	0	0	0
AIP - 3 Villages - Orsett Ward	75	75	0	0	0	0
Walking and Cycling	7	0	7	0	0	0
Works to Council Car Parks and Pay and Display Machines	44	44	0	0	0	0
RSE - A13 (Five Bells to Manorway Interchange)	20	20	0	0	0	0
RSE - B186 West Thurrock Way	23	23	0	0	0	0
SRS - 20mph Speed Zones Around Schools	50	50	0	0	0	0
AIP - Area 27 - Ockendon West	100	100	0	0	0	0
AIP - Area 04 - Stanford Le Hope West	100	100	0	0	0	0
Carriageway Micro Surfacing Programme	300	300	0	0	0	0
Total Transport and Public Safety	30,945	26,690	4,254	9,413	0	0
Total Expenditure	75,076	67,615	7,461	38,863	14,333	0

Appendix 4

Slippage on Capital Programme

Description	Carry Forward
	£'000
A126 Improvements	1,713
Purfleet Land Assembly Development Agreement (R0501)	1,500
B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E	1,138
Thurrock On-Line Phase 2 (T1001)	400
1934 Fort Road Tilbury - Bridge repairs	400
RSE - London Road West Thurrock	400
Improvement works between Thurrock Park Way and Manor Road (E0895)	287
South Road / Stifford Road Junction Improvements (E0908)	190
ICT Operating Software System Upgrades (T0506)	190
Robotic Process Automation	177
Purfleet SELEP Land Acquisition (R0502)	100
Improvements to the Manorway Interchange (E0911)	65
Thurrock Park Way Environmental Improvements (78/00601/OUT) (T3506)	51
CON - Fort Road Bus Lane	50
Grays Riverside Park - Replace Splash Pool & Water Features (N0274)	30
All Directorate	6,691

Appendix 5

Summary of the 2023/24 Projects on Hold - by Directorate		Budget On Hold
Expenditure:		£'000
Adults; Housing and Health	21st Century Care Home (S0220)	6,841
	Community Hubs (T3100)	1,002
	Libraries Services Technology	112
	Modernisation	
	Ship Lane Day Room	1,448
	Travellers Site Refurbishment Works	243
	Upgrade Day Centres	15
Chief Executive's Office	Coastal Path - Coalhouse Fort to Shoeburyness	7,000
HR; OD and Transformation	Corporate Payments	522
	Digital Pot	2,012
	DR SAN Replacement	315
	Increased protection against cyber threats	168
	IPAM Implementation	21
	The Intelligent Notification System	120
	Windows/SQL Server 2012 Upgrades	50
Place	Grays South and Rail Station Regeneration (R0670)	24,235
	Grays Underpass Land Acquisitions	6,600
	Purfleet Thurrock School Contribution (R0503)	9,215
	Tilbury Integrated Medical Centre (R0913)	5,103
	Property Pot	769
Public Realm	A1014 Manorway - Pony and Trap racing measures	50
	A13 Eastbound Slip Roads	50,107
	Air Quality Modelling for Thurrock	60
	Community Safety Hub / Integrated Centre for Crime & Enforcement (ICCE)	500
	Principal Bridge Inspections and Remedial Works	1,128
	Unattended Traffic Watch PTZ Cameras	21
	Service Review Board Pot	1,382
Total Expenditure on Hold		119,039
Resources:		
Prudential Borrowing		(62,958)
Capital Receipts		(4,528)
Government Grants		(46,500)
Other Grants		(5,053)
Total Resources on Hold		(119,039)

Work Programme

Committee: Corporate Overview and Scrutiny Committee

Year: 2023/24

Dates of Meetings: 11 July 2023, 5 October 2023, 7 December 2023, 1 February 2024

Topic	Lead Officer	Requested by Officer/Member
11 July 2023		
Provisional 2022-23 Financial Outturn Report	Jonathan Wilson / Jo Freeman	Officers
Terms of Reference	Democratic Services	Officers
Fees and Charges Review 2023/24	Jonathan Wilson	Officers
Work Programme	Democratic Services Officer	Standard Item
5 October 2023		
Finance Update – Quarter 1 2023/34 - tbc	Jonathan Wilson	Officers
Report of the Cabinet Member for Finance, HR and Payroll/ Financial Strategy Update	Jonathan Wilson/Cllr Graham Snell	Members
Work Programme	Democratic Services Officer	Standard Item
7 December 2023		
Local Council Tax Scheme - tbc	Andy Brittain/ Jonathan Wilson	Members
Financial Update – Quarter 2 2022/23 - tbc	Jonathan Wilson	Officers
Fees and Charges Report	Jonathan Wilson / Stephen Mair	Officers

Work Programme

Topic	Lead Officer	Requested by Officer/Member
Work Programme	Democratic Services Officer	Standard Item
1 February 2024		
Draft General Fund Budget and Medium-Term Financial Strategy Update - tbc	Jonathan Wilson	Officers
Portfolio Holder Annual Report: Transformational Change, Communications and Governance	Cllr Arnold	Officers
Capital Programme 2024/25 - tbc	Jonathan Wilson	Officers
Capital Strategy 2024/25 - tbc	Jonathan Wilson	Officers
Work Programme	Democratic Services Officer	Standard Item

Updated: May 2023

Clerk: Jenny Shade